Note: This document provides brief statements from candidates who appear on the Americas Regional Council 2016 ballot. The order of the statements corresponds to the ballot, as follows:

ARC Executive Committee Positions
- Vice Chair/Chair-Elect
- Secretary
- Member-at-Large from South America, Mexico, Latin America or the Caribbean

ARC Delegates to OCLC Global Council
- Candidates from Canada
- Candidates from the Caribbean
- Candidates from Academic Libraries
- Candidates from Public Libraries
- Candidates from Special Libraries, Consortia or Other

ARC EXECUTIVE COMMITTEE POSITIONS

VICE CHAIR/CHAIR-ELECT

Christopher Cronin, Director of Technical Services, University of Chicago Library, Chicago, Illinois, USA
Nearly 50 years since its founding, I continue to be inspired by Fred Kilgour’s original vision for the cooperative. The scope and scale of OCLC products and services now reach far beyond shared cataloging. The need for a responsive, responsible, and sustained cooperative is perhaps stronger now more than ever in OCLC’s history. Serving on Global Council for the past three years has highlighted how diverse, deep, and complex the challenges and opportunities have become for our libraries, and that success will require working together in new ways. I see my role as a delegate as being an advocate for an OCLC that is cost-effective and that enables the evolution of all member institutions. Building on my leadership experience in other collaborative efforts, such as those within the international Program for Cooperative Cataloging and the Committee on Institutional Cooperation, I would be honored to serve as ARC Vice-Chair/Chair-Elect.

Kirsten Leonard, Executive Director, Private Academic Library Network of Indiana, Indianapolis, Indiana, USA
Throughout my career I have been supported, guided, inspired, and assisted by my colleagues. At the heart of my roles at Independence Township Public Library, Kettering, Ball State, and Indiana
University, I embraced collaboration: that we could do better work by working with others in libraries and in our institutions. I jumped at the chance to develop and improve existing services through deep collaboration between the twenty-three academic libraries at PALNI. And OCLC has been at the heart of my career of collaboration. In these times of financial difficulties having a non-profit member-driven organization that not only deeply understands libraries and our missions but also fully embraces them is an essential asset to managing the vast changes in the information landscape. OCLC is a critical resource and I will do my best to ensure it remains vital, relevant, and serves our needs now and in the future.

**SECRETARY**

Debbie Schachter, Director, Learning Resources, Douglas College, Westminster, British Columbia, Canada
I have had the opportunity to serve on Global Council for six years. During that time I have learned and contributed to the council on behalf of the Americas Regional Council as a Global Council Delegate, and for Canada as the Chair of the Canadian Advisory Committee. I now look forward to an opportunity to provide more substantial contributions to Americas Regional Council through the position of Secretary to the Americas Regional Council Executive. I continue to represent libraries and support library associations internationally, through my volunteer and professional work, and feel that my contributions and knowledge will be of benefit to the work of the Americas Regional Council of OCLC.

Zachary Valdes, Assistant Professor, Electronic Resources Metadata Management Librarian, Sam Houston State University, Huntsville, Texas, USA
Hello, and thank you for considering my bid to run for the Secretary seat on OCLC’s Americas Regional Council. As a metadata librarian and avid OCLC participant, I frequently rely upon OCLC services to help ensure optimized discoverability of my library’s more than 1.3 million resources to patrons spanning across the globe. In this scope, I am consistently reminded that the provision of collaboratively maintained metadata is an essential service that must continue to be protected, enhanced, and expanded. It is because of this reminder, and a result of my adoration for the overall objective of OCLC, that I hold great interest in serving you and OCLC in the capacity of Secretary. I look forward to the possibility of working with you and the greater OCLC cooperative in its endeavor to realize the improvements needed to ensure this organization and its services remain the pinnacle system in structured metadata collaboration.

**MEMBER-AT-LARGE FROM SOUTH AMERICA, MEXICO, CENTRAL AMERICA OR THE CARIBBEAN**

Odean Cole-Phoenix, Technical Information Manager, Planning Institute of Jamaica, Kingston, Jamaica
I would like to have the opportunity to represent the Latin America and the Caribbean libraries to ensure we have a voice in our needs to access information. If elected as an OCLC Global Council delegate, I would bring my knowledge about library management, knowledge management, library operations as well as integrated library systems. It is also my desire to seek to advance collaboration among the Caribbean libraries concerning virtual library services, sharing of unique digital content as well as the sustenance of institutional repositories. Also, I will foster effective communication by advocating for the unique perspective of special libraries. I am currently the coordinator of the Social and Economic...
Information Network (SECIN) in Jamaica. I enjoy working with diverse groups of individuals brought together for a common cause.

Elmelinda Lara, Head of Technical Services, The University of the West Indies, St. Augustine, Trinidad and Tobago
I am honored to be nominated and hope to be elected to serve on the Executive Committee of OCLC’s America’s Regional Council and will work to further the goals of our rich and diverse OCLC community. As a member of the Global and Regional Councils I intend to promote OCLC products and services to member and non-member libraries and institutions, as well as the benefits of membership in OCLC. I have made presentations on the benefits of OCLC and the work and role of both the Americas Regional Council and the Global Council at The Library Association of Trinidad and Tobago’s (LATT’s) Annual General Meeting and at The Association of Caribbean University, Research and Institutional Library’s (ACURIL’s) Annual Conference and will continue to do so, and expand this activity. I intend to keep members apprised of innovations at OCLC which support the work of libraries and will represent members’ interests, concerns and issues. I participate actively in discussions at meetings and contribute ideas for the advancement of OCLC activities.

ARC DELEGATES TO OCLC GLOBAL COUNCIL

CANDIDATES FROM CANADA

Ravit David, Digital Content Librarian, Scholars Portal, University of Toronto, Toronto, Ontario, Canada
Ravit H. David coordinates the e-book service at Ontario Council of University Libraries (OCUL) Scholars Portal. In her work Ravit provides access to public and commercial digital collections collected and shared by Ontario’s 21 universities. She develops best practices to ingest ebooks and associated metadata. She aspires to make eBooks more user friendly and to enhance ebooks’ discoverability by relying on community standards. Ravit is also a member of the OCUL Government Information Community, working towards digitization and preservation of governmental information to support research and learning across Canada. Before joining Scholars Portal Ravit worked for special and academic libraries in Israel and served for over 6 years as adjunct faculty at the Library and Information Department of Haifa University. She holds a Ph.D. in English modernism and has published widely on metadata and ebooks. Ravit enjoys supporting the next generation of librarians by teaching occasional workshops on digitization at the University of Toronto’s iSchool.

Madeleine Lefebvre, Chief Librarian, Ryerson University, Toronto, Ontario, Canada
I’m coming to the end of my first term on Global Council. Prior to that, before the bylaws changed, I was Member-at-Large on the ARC Executive. So my involvement with OCLC at the Council level goes back quite a few years. But my experience with OCLC as a member library representative goes back to 1987. I’ve changed jobs and libraries twice since then but OCLC has been a constant in my life as a librarian. I believe in the cooperative. I love being on Global Council and feel my input is important. We live in a world where we are constantly asked for input every single day. But how often do we feel that what we say isn’t heard or valued? How many times in our daily operations do we feel the impact of decisions made by vendors? In a cooperative, the members aren’t just passive clients at the mercy of boardroom decisions; they are actively involved in providing the input needed to make decisions for the
good of the cooperative. In addition, we all benefit from the research that OCLC does to help us with evidence-based decision-making in our own libraries.

Brenda Mathenia, University Librarian, Thompson Rivers University, Kamloops, British Columbia, Canada
As University Librarian at Thompson Rivers University (TRU), a small comprehensive university in Kamloops, British Columbia, I bring a fresh perspective to the OCLC Global Council being both relatively “new” to my role as University Librarian at TRU and representing a Canadian university that recently joined OCLC as a full member. I have 17 plus years of experience as a subject librarian, 10 plus years of collection development experience and seven (7) plus years of experience in leading libraries and influencing institutional leaders. I have a comprehensive understanding of the changing environments in which libraries exist in 2016, and a breadth of experience across five (5) distinct academic libraries, within both the United States and Canada. As such I am positioned to bring a truly “global” perspective to the OCLC Global Council. I believe in the value of OCLC and am eager to support the organization and all OCLC libraries through service on the OCLC Global Council.

Suzanne Payette, Director, Brossard Public Library, Brossard, Quebec, Canada
Suzanne is Director of the Public Library of Brossard, Quebec. Bolstered by the solid understanding of OCLC acquired during her first term, she is now thrilled to apply for a second term, ever more convinced that her involvement will benefit OCLC and its users. Already an advocate of OCLC’s products, her library is the first Francophone public institution in Quebec to be implementing Discovery Services. As president of the Quebec Public Libraries Association from 2004 to 2013, her leadership was instrumental in creating the province-wide eBook lending platform PRETNUMERIQUE.CA. As a member of IFLA, in 2008 she was on the organizing committee and presided the satellite program, Navigating with Youth. From 2009 to 2013, she chaired the IFLA Public Library Standing Committee. In 2009, Suzanne was awarded the highest honour of the Quebec Order of Professional Librarians for her outstanding contribution to the development of Quebec public libraries.

CANDIDATES FROM THE CARIBBEAN

David Drysdale, University Librarian, University of Technology, Jamaica, Kingston, Jamaica
I am David Drysdale, University Librarian, University of Technology, Jamaica (UTech) since June 1, 2009. I am coordinator of the College Libraries Information Network (COLINET), and former president of the national library association, LIAJA. I have substantial experience in librarianship, having served senior management levels in the Jamaica Library Service prior to this current position. I hold both a Masters and Bachelor of Arts Degree in Library and Information Studies from the University of the West Indies. As a delegate, I will consult with colleague librarians to get their views on improving OCLC products and services. I will also make suggestions at the Global and Regional Council levels as to how OCLC can better serve institutions in the region. As a strong advocate for automating library services in my country, I would work with OCLC to help small libraries have online catalogues to serve their users. I became a member of ARC in November 2014 as a replacement for Cheryl King who unfortunately passed away. I was previously an alternate delegate for one year. I am now willing to serve for a three year term of my own, if elected.
Antoinette Pinder, E-Resources Librarian, The College of the Bahamas, Nassau, Bahamas

Antoinette Pinder-Darling has worked in the library profession for over fifteen years since joining The College of The Bahamas (COB) in October 2000 as a Library Assistant/Cataloguing Technician. She also worked as Project Manager at the Hagerty Library, Technical Services Unit at Drexel University in Philadelphia, Pennsylvania and partnered with the Digital Libraries of the Caribbean (dLOC). Mrs. Pinder-Darling was appointed Electronic Resources Librarian at COB in 2009 after completing the Master’s degree in Library Science from Drexel University. She was also awarded the Phoebe Haas Fellowship for minority students (2007–2008) for outstanding academic achievement. This candidate is a member of the Association of College and Research libraries and aspires to become the first Bahamian to serve on the OCLC Global Council for the Americas. She believes that the Bahamas could benefit from increased visibility among libraries globally by embracing regional partnerships to ensure all of our voices are heard.

CANDIDATES FROM ACADEMIC LIBRARIES

David Alexander, Digital Access Manager & Assistant to the Dean of Libraries, University of South Dakota, Vermillion, South Dakota, USA

Libraries of all types are transforming from knowledge warehouses to patron/community-centered spaces. This represents a shift away from a view of libraries that placed emphasis on collections, to a view that values individual experience and places emphasis on diverse perspectives and inclusive atmospheres. Community-centered libraries call for increased usable library space and on services. It also suggests the need for libraries of all types to communicate with one another to discover how each library meets the needs of its user community. This implies the need for libraries to constantly interact with their user communities to identify priorities and continually evaluate the contribution they are making to their communities. It is my hope that I can be a facilitator of collaborative communications that address the needs of continuously transforming libraries and that I can contribute to the development of effective assessment tools that help libraries demonstrate their value to communities.

Sharon Bostick, Dean of Libraries, Illinois Institute of Technology, Chicago, Illinois, USA

I am a change agent and an academic library leader who has led libraries as a dean for the past 23 years, currently at the Illinois Institute of Technology. I am eager to be part of the conversation relating to how OCLC, as a global cooperative, will meet the needs of our vast and varied constituencies. In my current position I lead initiatives to explore creative methods of managing collections, both print and digital with particular attention to the universal situation of tight and decreasing budgets. I also collaborate very heavily at the international level to address library issues and opportunities. Some major concerns: How do we bring a critical eye to our preconceived notions of discovery? Can we explore new models to create greater access? How do we get a handle on data management? How can OCLC help transform the user experience, both virtually and physically?

Bobby Bothmann, Metadata and Emerging Technologies Librarian, Minnesota State University, Mankato, Mankato, Minnesota, USA

During my twenty years of cataloging experience with a variety of media, nonprint, and electronic resources I have become intimately familiar with WorldCat and many of OCLC’s products and services, such as WMS, Cataloging Partners, MARC updates (AKA BibNote), and Connexion. That experience and my current service on the ARC Communications Committee has given me an understanding of the importance and role of OCLC from the library perspective and of the current form of OCLC governance. I am an advocate for cooperative cataloging and librarianship, a belief that syncs well with OCLC’s
values. I am eager to contribute my experience and expertise as a user of OCLC services for further improvements and development of those services.

Jennifer Bowen, Assistant Dean, Scholarly Resource Management, University of Rochester, Rochester, New York, USA
I aspire to contribute to OCLC’s Americas Regional Council in two areas related to libraries’ transitioning to future technologies and service models. OCLC can play a pivotal role in supporting libraries as they move from locally hosted to shared cloud-based platforms. However, libraries must be satisfied with OCLC’s product offerings as well as with OCLC’s fiscal strength and governance to feel confident making such transitions. OCLC is also playing a pivotal role in enabling libraries to transition from record-based metadata to linked data. Libraries will need to contend with a hybrid metadata environment for a number of years as the cost of retooling library infrastructure toward linked data will be huge. My contribution to this transitional environment will be to support the library community in better understanding the significance both of linked data and of the work that OCLC is doing to facilitate its implementation.

Richard Clement, Dean of Libraries, University of New Mexico, Albuquerque, New Mexico, USA
As Dean of Libraries at the University of New Mexico (UNM), I am firmly committed to OCLC’s success. Unique in the library sector, OCLC’s cooperative nature is fundamental to our collective success. UNM is actively partnering with OCLC as one of the largest ARLs to adopt WMS. In addition UNM leads a consortium of 18 academic libraries in New Mexico all using WMS. My staff and I have worked closely with OCLC to improve WMS in many ways and continue to work collaboratively on its Discovery product. I have been involved with OCLC for many years and served as a Global Council alternate delegate in 2013. I serve on the Board of Governors of the HathiTrust Digital Library as the past chair, am a member of the IFLA Standing Committee on Government Information and Publications, and have recently served on the Executive Board of WEST, the Steering Committee of SPARC, and the Board of Directors of GWLA.

Constantia Constantinou, Dean of University Libraries, Stony Brook University, Stony Brook, New York, USA
As the Dean of University Libraries, I provide a unified strategic vision for the SBU Libraries. Twice a Fulbright Scholar, I worked with international communities to enable information sharing and collaborations. Among notable projects, I facilitated discussions for incorporating the Cyprus national collections into the OCLC global bibliographic system. My work in librarianship has been globally transformative, removing barriers to access, promoting collaborations across libraries and promoting librarian/scholar exchange visits through US government grants and the SBU Global Library Program. As the co-editor to an upcoming monograph, International Librarianship: Developing Intercultural and Educational Leadership, I recognize librarians whose international work makes a difference in the world. I am an advocate for libraries and cultural centers in becoming involved in the development of services and communities that remain connected in the OCLC global cooperative community. The OCLC resource sharing, reference management services and metadata services make the world of knowledge truly globally accessible.

Dalia Corkrum, Library Director, Whitman College, Walla Walla, Washington, USA
As the 50th anniversary of OCLC rapidly approaches, it’s important to remember that from the beginning the strength of the cooperative has been in its membership. Through their passionate commitment to the goals and ideals of OCLC, members have participated in developing products, services, and perhaps most importantly of all, the governance of the organization. At this point in our history it is critical that members, from institutions large and small, public and private, help frame the
future of the cooperative. As one who has an understanding of the issues facing smaller and academic libraries, I am seeking to continue my service to the membership by representing their needs and concerns in the OCLC global environment. OCLC is critical to the future of all of our libraries and I, for one, am eager to help ensure that the cooperative remains member-driven for the next 50 years.

Clem Guthro, Director of Libraries, Colby College, Waterville, Maine, USA
I am currently the Director of Libraries at Colby College in Maine. I've been involved with some aspect of OCLC services since 1977. I have a deep appreciation for the work that OCLC has done in furthering the work of libraries and facilitating global resource sharing. I am interested in serving on OCLC Global Council to help shape the product and services for libraries of all types, especially the smaller libraries. I am also interested in furthering OCLC’s research agenda and its global outreach. I have served in the past as an alternate delegate and that has given me some insight into OCLC’s work. I would like to be an official delegate where I can contribute to the OCLC cooperative in a more sustained and intentional way.

Lesliediana Jones, Head of Document Services/Research Librarian, George Washington University Law Library, Washington, DC, USA
We are OCLC. Many libraries, many voices, all to be heard. I believe that being active in OCLC governance ensures it hears all of our voices. I have been an active supporter of libraries and OCLC. I was an alternate to the Global Council for several years and in October 2014, I was appointed to complete the term of a departing delegate. As a cooperative, I know that OCLC wants to have insight into all types of libraries and their perspectives. As a Global Council delegate, I will bring the perspective of the special library voices—legal oriented libraries both big and small, museum libraries, etc.,—as well as the broader perspective of academic libraries. As an OCLC Global Council delegate, I will speak with purpose and belief in enhancing and furthering the many benefits we derive from OCLC membership.

Rebecca Lubas, Associate Dean, Claremont Colleges Library, Claremont, California, USA
The OCLC Global Council/Americas Regional Council interests me because I'm deeply involved in the use of collections of metadata to make library content more discoverable. I am especially interested in how libraries can make use of existing metadata rather than spend time on creation of metadata, which I believe needs to be done on a global scale. I have experience with traditional library catalogs, next-generation library platforms, and digital repositories. I am interested in international cooperation in bibliographic data; I've had great opportunities to visit the National and University Library in Pristina to train and consult on cataloging in 2006 and 2012 and will return as a Fulbright Specialist in March 2016. These experiences have reinforced the role and importance of regional, national, and international cooperation in library data sharing.

Lutishoor Salisbury, Distinguished Professor and Librarian, University of Arkansas, Fayetteville, Arkansas, USA
I am a dedicated and focused professional with a strong commitment to monitoring current developments in the field, and transforming them into service for the users. If elected, I will devote my efforts to ensure that OCLC’s activities and services are focused on helping its members in this changing information landscape. I will strive to work on programs that identify how best to engage the OCLC membership in its strategic planning and direction to benefit their clientele.
John Schoppert, Director of Library Services, Columbia Gorge Community College, The Dalles, Oregon, USA

As the Director of Library Services at Columbia Gorge Community College (CGCC) I have created an effective level of outreach and advocacy for library services and initiatives. I am the recent recipient of the ACRL – Oregon Award for Excellence, which was given for my work at CGCC for coordinating and advocating CGCC’s Open Education Resources (OER) program. I have developed active outreach practices to involve institutional stakeholders, statewide associations, and legislators. I am the legislative representative for the ACRL – Oregon board of directors, and a member at large for the OLA Library Development and Legislative Committee. My contribution to the OCLC Global Council and the Americas Regional Council is to add the voice of rural academic libraries to evolving national library issues. By working together and taking on new challenges through collaboration we can impact regional, national, and global issues. Thank you for your consideration.

Matthew Sheehy, Associate University Librarian, Brandeis University, Waltham, Massachusetts, USA

My interest in being a member of the Global Council comes from my deep belief in the importance of libraries in today’s culture, and my concern that social and political turmoil could potentially undermine the public good and restrict access to information. Through my broad experience in libraries, having worked in public libraries, special libraries, as well as academic libraries, I have seen the important part that OCLC plays by providing services and insight into the different roles of libraries, librarians, and the institutions that support them, thereby helping them to persevere and thrive. By participating on the Global Council, I can help shape the access to information, regardless of location or socioeconomic status, a task that I believe is the ultimate goal of libraries.

Scott Walter, University Librarian, DePaul University, Chicago, Illinois, USA

I am honored to stand for election as a member of the OCLC Global Council in the Americas Regional Council. Having been involved in consortial program leadership at local, state, and regional levels, I am keenly aware of the critical role that cooperative efforts such as those led by OCLC play in our continuing professional development and our ability to work together to ensure our ability, as a community, to meet the needs of our users and the challenges of librarianship in the 21st century. Our most pressing challenges as a profession are global in scale and OCLC is unique in the opportunity it provides its Council members to provide leadership for our most important cooperative endeavor and to bring member voices to the identification and resolution of complex challenges. I look forward to the opportunity to represent my colleagues in the Americas and to contribute to OCLC leadership.

CANDIDATES FROM PUBLIC LIBRARIES

Helen Fried, County Librarian/Director, Orange County Public Libraries, Santa Ana, California, USA

I am the director of Orange County Public Libraries overseeing approximately 400 employees who operate 34 libraries, in 24 cities, including the unincorporated areas located throughout Orange County, California. I answer directly to the Orange County Board of Supervisors and the 26-member Library Advisory Board. If elected, I would like to focus on increasing participation from the different OCLC members and to alert the members of the importance of engaging in an organization that is universally respected. My experience as an OCLC Global Council delegate in 2012 and as an alternate in 2011 has reaffirmed the importance of being a part of such a worthy organization. I consider it vital for the members to be able to deal with challenges brought on by change regardless of location, type of library, or leadership position.
Chuck Gibson, Director/CEO, Worthington Public Libraries, Worthington, Ohio, USA
As the director of Worthington Libraries, a mid-sized library system serving approximately 64,000 residents in suburban Columbus, Ohio, I'm eager to continue meeting with my peers from around the world to discuss how the library field is changing in both large and small communities, how we can improve global access to information and ideas, and OCLC’s role in the future. I have been a librarian for 20 years and a public library director for nine years. Serving on the OCLC Global Council provides us with a unique opportunity to share our knowledge and expertise in a setting that can have worldwide influence on both the profession and the people we serve.

Kelvin Watson, Vice President Digital Services & Strategy/Interim CIO, Queens Borough Public Library, Jamaica, New York, USA
Kelvin Watson is Chief Innovation and Technology Officer at Queens Library. Kelvin leads development and implementation of system-wide library IT, content, e-user experience, e-programs and special services by working across the organization, the library field and related industries. Before coming to Queens, Kelvin served as the Branch Head, Acquisitions & Collection Development at the National Agricultural Library (where he directed current and long-range national resource collection policies, plans and programs), was Director of Business Development for The Library Corporation, held several leadership roles in sales and marketing with Borders Group and at Ingram, and he served as a Commissioned Officer in the US Army and Reserves. Kelvin has a BS in Business Administration, a minor in Military Science from Lincoln University, and MLS from North Carolina Central University. Kelvin is a Member of the Regents Advisory Council on Libraries, NY Metropolitan Library Council Board Member, and is President Black Caucus of American Library Association.

CANDIDATES FROM SPECIAL LIBRARIES, CONSORTIA OR OTHER

Richard Huffine, Librarian, Consumer Financial Protection Bureau, Iowa City, Iowa, USA
I have been a user of OCLC products for my entire career and am excited to be working with the OCLC WorldShare Management solution in my current position. I believe that libraries of all types, sizes, and missions should be represented in the governance of OCLC and am pleased to put my name forth for consideration by the members. I would enjoy the opportunity to engage with OCLC management—and its worldwide members—to continue to grow and improve the products available from OCLC for connecting libraries to one another and their collections to the world.

Sharon Jorski, Library Director, Oklahoma School of Science and Mathematics, Oklahoma City, Oklahoma, USA
I have been fortunate to serve as an alternate delegate to the Americas Regional Council for two years. While I enjoy serving in this role, I would like the opportunity to serve as a delegate. As a delegate, I can apply the knowledge I have acquired for the good of the membership. With some brief exceptions during my career, I have worked in one-professional libraries. First as a medical librarian and currently a school librarian, I will be a voice for smaller libraries. If elected, I will commit myself to address the issues that confront librarians on a daily basis. I will work to address the priorities of those the council serves with transparency in governance and consistency with available resources. I believe the Global Council should work to support not only its members but also its employees to continue building, as well as maintaining, a strong and viable organization.
Kendal Orrison, Director, Resource Sharing Alliance NFP, East Peoria, Illinois, USA
I've been the Director of the Resource Sharing Alliance NFP, a library consortium consisting of 89 Public, 47 School, 5 Academic, and 2 Special libraries for the past 10 years. We highly encourage OCLC membership and currently have 98% as full OCLC members. If elected, I'll bring the viewpoint of a multi-type consortia leader and IT technician/manager. I would like to see more transparency from OCLC on various issues including: pricing, product release delays, organizational direction, and from the OCLC leadership about our challenging times. Finally I'd like to see more emphasis put on high-quality MARC records. With the swift movement to Linked-data, high-quality, high-content MARC records are the key to exposing our previously unreachable databases to the Googles and Bings of the world. Linked-data/MARC records are the key to exposing the wide world of library knowledge and keeping libraries relevant in the eyes of the public.