

# Innocence lost in research - where to from now?

Dr. Charlotte Wien

Professor of Scholarly Communication, SDU

Head of Department, SDUB

Chair of LIBER WG on Innovative Metrics

Twitter: @CharlotteWien

E-mail: chw@bib.sdu.dk



### Agenda

- The sad, but true story of the 'Value Mug'
- New Public Management
- The Para-Academic Industry
- Disonesty and Inflation
- 'Qvo vadimus'?



#### The Value Mug

- 2008 @SDU
  - A 'Value process' was initiated
  - Bottom-up process
  - "Trustworthy, Innovative and Holistic"
- A present full of chocolates
  - Ridiculed
  - Returned but without the chocolates!
- A palpable piece of evidence of NPM



#### NPM

(New public Management)

- Christopher Hood in 1991
  - The public sector is ineffective
- NPM
  - Reforms and management tools
  - Intended to increase the effectivity
- Point of departure
  - Managerialism and Neoliberalism
  - Competition/cost effectiveness rule
- Resource allocation by Mathew principle
  - away from equity and social justice

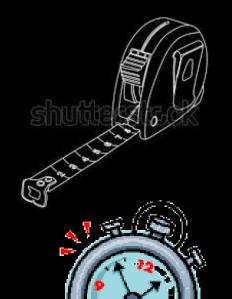




## NPM

(New public Management)

- Increasing effectivity
- Production must be
  - Monitored
  - Measured
- Establishment of PMS
  - Performance measurement systems
  - E.g. H-index (2005)
- Collection of data
  - ISI/WoS (expanded in the 00s)
  - Scopus (2004)





















The Para-Academic Industry

























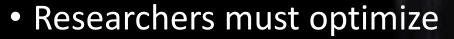


## The Para-Academic Industry

- Customers are
  - Endlesly rich (tax-financed)
  - Naïve
- Scientific publishers
  - Almost no costs only income
  - Controls
    - The raw materials
    - Supply
    - Pricing (almost monopoly)
- Ranking bureaus
  - Consultancy fee 30.000 EURO



## Dishonesty and Inflation

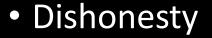


 "Finding an alternative with the most cost effective or highest achievable performance under the given constraints, by maximizing desired factors and minimizing undesired ones."

• ... Resembles scientific dishonesty...







- Only 40 percent are honest
- 60 percent will cheat if
  - Changes of getting caught are modest
  - External locus of control
  - Sense of unfair measures
- Maintaining selfesteem
  - Normalizer: The others do it too!









- 1 percent admitted FFP
- 34 percent admitted QRP
- 14 percent colleagues guilty of FFP,
- 72 percent colleagues guilty of QRP.
- ...'the others do it too...'







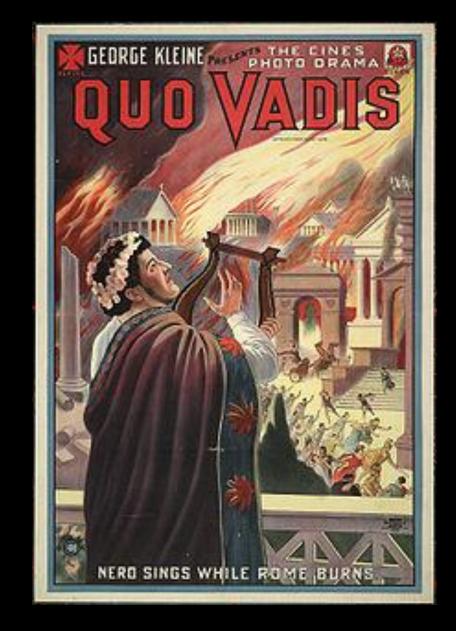
## Dishonesty and Inflation

- The currency of research
  - Publications
  - Citations
- Optimizing authorships
  - Gift authorships
  - Utilizing assymetric power relations
  - Slicing
- Optimizing citations
  - Citation Cartels
  - Marketing plans for publications
  - SoMe echo chambers to game altmetrics



### Qvo Vadis?

Or rather pluralis 'Qvo vadimus?'







- To Ghent in Belgium!
  - Stop measuring quantity
  - Focus on quality
- Towards Open Science
  - Away from the Para-Academic Industry
- Towards Responsible Conduct of Research
  - Away from Optimizing
- Towards (re-)establishment of trust
  - Away from Performance Measuring Systems

